

# THE HILLINGDON HOSPITALS NHS FOUNDATION TRUST: KEY DEVELOPMENT UPDATE

<b>Relevant Board Member(s)</b>	Councillor Jane Palmer
<b>Organisation</b>	London Borough of Hillingdon
<b>Report author</b>	Jason Seez, Acting Chief Executive, THH
<b>Papers with report</b>	None

## HEADLINE INFORMATION

<b>Summary</b>	To provide an update to the Health and Wellbeing Board on a number of developments at the Trust, to include: <ul style="list-style-type: none"><li>• Trust recovery programme and inspection updates</li><li>• Local collaboration arrangements</li><li>• Redevelopment plan progress</li></ul>
<b>Contribution to plans and strategies</b>	<ul style="list-style-type: none"><li>• Recovery and Improvement plans</li><li>• Clinical strategy</li><li>• Quality and Safety strategy</li></ul>
<b>Financial Cost</b>	N/A
<b>Relevant Policy Overview &amp; Scrutiny Committee</b>	N/A
<b>Ward(s) affected</b>	N/A

## RECOMMENDATION

**That the Health and Wellbeing Board discusses and notes the update.**

## INFORMATION

### **1.0 Introduction**

Following the update provided to the Health and Wellbeing Board in September 2020, there have been a number of developments at the Trust. This paper seeks to provide an update on a number of material programmes, to include the further development of our recovery and improvement plans following a joint Care Quality Commission (CQC) and Health and Safety Executive (HSE) inspection on 29 and 30 September 2020, the further development of local collaboration arrangements between the Hillingdon Hospitals NHS Foundation Trust and Chelsea and Westminster Hospital NHS Foundation Trust and finally, progress with the Hospital

redevelopment programme.

## **2.0 Inspection and Recovery Programme Update**

As previously reported, a CQC inspection was held on the 4 and 5 August 2020. The August inspection was an unannounced inspection primarily focused on infection and prevention controls following an outbreak of COVID-19 within the hospital.

A joint focussed CQC and HSE inspection team visited the Trust on 29 and 30 September 2020. This was a planned unannounced inspection in follow up to the August inspection. Following this inspection, the Trust has been issued with a section 29A warning notice from the CQC, with improvements required across a select number of infection, prevention and control (IPC) issues across the emergency department and medical wards. The Trust was also issued with an improvement notice by the HSE in connection with the associated storage and testing of our reusable respiratory protective equipment in the Emergency department.

Detailed work is underway to ensure compliance with the above notices within the required timeframes, with the Hillingdon Improvement Plan having been updated to reflect the requirements from the most recent inspections.

## **3.0 Local Collaboration Arrangements**

The Trust is being closely supported by Chelsea and Westminster Hospitals NHS Foundation Trust (CWFT) in delivering the required improvements for our staff and our local population. CWFT is supporting the strengthening of our senior leadership capacity and capability, and the systematic improvement of the way our hospitals operate.

## **4.0 Redevelopment Plan Progress**

The first stage of our business case process, the Strategic Outline Case (SOC), was approved in principle at the Department of Health and Social Care and NHS England/Improvement Joint Investment Committee at the start of October 2020.

The SOC identifies a new hospital build on the Hillingdon Hospital site as the preferred way forward.

The approval from the Department of Health and Social Care and NHS England/Improvement is subject to further work at the next stage, the Outline Business Case (OBC), particularly in relation to making sure the hospital is the right size for future needs, that it is affordable, that the procurement strategy delivers value for money and that the plan makes full use of modern methods of constructions and reduces our carbon footprint.

It is also worth noting that on 2 October 2020 the Department of Health and Social Care announced their commitment to funding the 40 HIP schemes of which Hillingdon is one.

In support of our redevelopment programme, our communication and engagement activity continues at pace. This includes launching our monthly redevelopment newsletter which is circulated to our stakeholders, community groups and those who have signed up through the feedback survey or website. We have also established a monthly series of webinars, with dedicated sessions for staff and patients. The webinars seek to provide an update on progress followed by a panel Q&A with members of the Trust Executive team and clinical staff.

We have also recruited 52 members of the public to our new Hospital Redevelopment Public Partnership Forum. Members have been assigned to working groups based on their interest and lived experience and we have a wide range of ages and backgrounds. The first meetings of the digital group, maternity group and communications group are taking place in the first week of November with the rest due to follow shortly.